

TECHNOLOGY ADVISORY PANEL TERMS OF REFERENCE

1 Membership

- The Panel shall comprise at least 4 members, who shall be nominated by the Corporate Governance and Nominations Committee and approved by the Board of Directors.
- The Chairman of the Panel shall be nominated by Singtel Board of Directors (“Board”) from time to time.
- The Panel acts purely in an advisory capacity.

2 Meetings

- The Panel shall meet twice a year, with one meeting to be held in the United States.
- Members may attend meetings in person or via teleconference or video-conference.

3 Terms of Reference

The terms of reference of the Panel are as follows:

- to share perspectives on developments, issues and emerging trends in the technology/internet/digital space
- to share perspectives on the Singtel Group’s transformation from a traditional telecommunications service provider to a multimedia and info-communications service provider
- act as a sounding board and as a resource to management, including sharing expertise and insights on potential acquisition targets, facilitating access by management to, and helping management develop relationships with, their network of contacts in the technology/internet/digital space
- introducing potential strategic partners, investors and investments in the technology/internet/digital space to Singtel
- to share perspectives on the strategic direction of the Singtel Group’s investments in the technology/internet/digital space
- to assist in identifying and/or assessing talent in the technology/internet/digital space
- to help to promote the visibility of the Singtel Group’s activities in the technology/ internet/digital space
- any other responsibilities as determined by the Board.